

# **Biweekly Pay Transition**

### Non-Exempts to a biweekly pay cycle



1

## **Overview**

- Biweekly pay overview
- Pay cycle comparison
- Hourly pay rate
- Payroll Deductions
- Moving Forward
- Employee Preparation
- Transition Assistance Program
- Staying Informed
- Factor Leave Accruals
- Additional Questions





# **Biweekly Pay Conversion**



- UC Berkeley will transition approximately 10,500 non-exempt employees from the Monthly (MO), Monthly Arrears (MA), and Semi-monthly (SM) pay cycles to a biweekly (BW) pay cycle planned for November 1, 2014.
- After the transition, all exempt employees will be paid on the 1st of the month and all non-exempt employees will be paid every other Wednesday.



# Why change to biweekly



- Berkeley's transition to a biweekly pay cycle is in alignment with the standardization of pay cycles across all UC campuses in preparation for the implementation of a single payroll system across all ten campuses and five medical centers (UCPATH).
- In addition, standardizing pay cycles prepares Berkeley for the move of timekeeping processes to Campus Shared Services and the implementation of CalTime.



# November 1, 2014



How was an optimal biweekly conversion date determined?

- Employee will essentially have a full pay period prior to transitioning to biweekly pay.
- Considered lessons learned from other UC campus conversions and issues with mid-month conversion dates
- Aligns with the employee payroll deduction of medical benefits
- Aligns with the CalTime Project Schedule



# Who will convert to biweekly Pay?



### Non-exempt\* Employees

- Employees currently paid on the 1<sup>st</sup>, 8<sup>th</sup>, and/or 23<sup>rd</sup>
- Eligible for overtime, shift, and on-call pay
- Report time worked as well as sick, vacation, comp- time, and other leave to the nearest quarter hour

\*Note: All employees in academic titles are exempt and will not transition to biweekly pay.



# Pay Cycle Standardization



As part of the implementation of biweekly pay, the monthly arrears and semi-monthly pay cycles will be retired.

• All exempt employees currently paid on a monthly arrears and or semi-monthly pay cycle were transitioned to a monthly pay (pay date is the 1<sup>st</sup> of the month) effective July 1, 2014.



# Benefits of a biweekly Pay Cycle



- Eligible employees will receive overtime pay more frequently
- Employees will be paid every other Wednesday
- Eliminates the need for timekeepers to project employee time each pay period
- Pay cycles will be standardized across the UC system
- Prepares the campus for the future transition to UCPATH





# Monthly Pay Cycle

		А	UGUS	т			SEPTEMBER							0	стов	ER				
S	Μ	Т	W	Т	F	S	S	М	Т	W	Т	F	S	S	М	Т	W	Т	F	S
					1	2		1	2	3	4	5	6				1	2	3	4
3	4	5	6	7	8	9	7	8	9	10	11	12	13	5	6	7	8	9	10	11
10	11	12	13	14	15	16	14	15	16	17	18	19	20	12	13	14	15	16	17	18
17	18	19	20	21	22	23	21	22	23	24	25	26	27	19	20	21	22	23	24	25
24	25	26	27	28	29	30	28	29	30					26	27	28	29	30	31	
31																				

- Pay Period =  $1^{st}$  to last day of the month
- Standard pay date is 1<sup>st</sup> or 8<sup>th</sup>
- Receive monthly earnings on the 1<sup>st</sup> or the 8<sup>th</sup> of the following month (If pay day falls on a weekend, the pay day will be the preceeding Friday)
- 12 paychecks per year





# **Semi-Monthly Pay Cycle**

		A	UGUS	т		
S	М	Т	W	Т	F	S
					1	2
3	4	5	6	7	(8)	9
10	11	12	13	14	15	16
17	18	19	20	21	(22)	23
24	25	26	27	28	29	30
31						

		SEF	PTEME	BER		
S	М	Т	W	Т	F	S
	1	2	3	4	5	6
7	(8)	9	10	11	12	13
14	15	16	17	18	19	20
21	22	(23)	24	25	26	27
28	29	30				

		0	стові	ER		
S	М	Т	W	Т	F	S
			1	2	3	4
5	6	7	(8)	9	10	11
12	13	14	15	16	17	18
19	20	21	22	(23)	24	25
26	27	28	29	30	31	

8/1-8/15 paid 8/22 8/16-8/31 paid 9/8

9/1-9/15 paid 9/23 9/16-9/30 paid 10/8

10/1-10/15 paid 10/23 10/16-10/31 paid 11/7

- Pay Period = 1-15 and 16-last day of month
- Standard pay date 23<sup>rd</sup> and 8<sup>th</sup> (If pay day falls on a weekend, the pay day will be the preceeding Friday)
- 24 paychecks per year





# **Biweekly Pay Cycle**

	AUGUST									
S	М	Т	W	Т	F	S				
					1	PPE				
PPS	4	5	6	7	8	9				
10	11	12	(13)	14	15	PPE				
PPS	18	19	20	21	22	23				
24	25	26	(27)	28	29	PPE				
PPS										

		SE	PTEME	BER		
S	М	Т	W	Т	F	S
	1	2	3	4	5	6
7	8	9	(10)	11	12	PPE
PPS	15	16	17	18	19	20
21	22	23	(24)	25	26	PPE
PPS	29	30	0			

		0	стов	ER		
S	М	Т	W	Т	F	S
			1	2	3	4
5	6	7	(8)	9	10	PPE
PPS	13	14	15	16	17	18
19	20	21	(22)	23	24	PPE
PPS	27	28	29	30	31	

7/20-8/2 paid 8/13 8/3-8/16 paid 8/27



9/14-9/27 paid 10/8 9/28-10/11 paid 10/22

- Pay Period = Sunday to Saturday, 2 week period
- Standard pay date is every other Wednesday
- Overtime is included in each pay check
- 26 paychecks per year (maximum of 27)
- 80 hours per pay period



\***PPS** = Pay Period Start, **PPE** = Pay Period End\*

### 2014 biweekly Calendar

**BI-WEEKLY PAYDAYS** PAY PERIOD ENDS BENEFITS DEDUCTION HOLIDAY (April 9, Sept. 10)

O HOLIDAYS





		JA	NUA	RY		
Workin	ıg days In	month: 3	Working hours: 184			
S	М	Т	W	Th	F	S
			(1)	2	3	4
5	6	7	8	9	10	11
5 12	6 13	7 14	8 15	9 16	10 17	11 18
-	-			16	17	

			FEE	BRU/	ARY		
ours: 184	Workin	g days In	month: 2	0	Wo	rking hou	rs: 160
S	S	М	Т	W	Th	F	S
4							1
11	2	3	4	5	6	7	8
18	9	10	11	12	13	14	15
25	16	(17)	18	19	20	21	22
	23	24	25	26	27	28	

		Μ	ARC	:H		
Working	days in r	month: 21	Wor	ik ing hour	s: 168	
S	М	Т	W	Th	F	S
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28)	29
30	31					

		A	<b>NPRI</b>	L			
Workin	g days In	month: 2	Working hours: 176				
S	М	Т	W	Th	F	S	
		1	2	3	4	5	
6	7	8	9	10	11	12	
13	14	15	16	17	18	19	
20	21	22	23	24	25	26	
27	28	29	30				

JULY

W

2

9

22 23 24

Th

3

10

16 17

30 31

Working hours: 184

S

5

F

4

18 19

11 12

25 26

Working days in month: 23

Т

1

8

Μ

7

14 15

21

28 29

S

6

13

20

27

			MAY	′			
Workin	ıg days In	month: 2	Working hours: 176				
S	М	Т	W	Th	F	S	
				1	2	3	
4	5	6	7	8	9	10	
4 11	5 12			8 15	9 16	10 17	
-	12		14		16		

S 1

8 15

	JUNE						
Working	days in i	month: 21	Wor	king hou	rs: 168		
S	М	Т	W	Ih	F	S	
1	2	3	4	5	6	7	
8	9	10	11	12	13	14	
15	16	17	18	19	20	21	
22	23	24	25	26	27	28	
29	30						

	AUGUST					
Workin	g days In	month: 2	21	Wo	rking hou	rs: 168
S	М	Т	W	Th	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

	SEPTEMBER						
Working	g days in r	nonth: 22	Wor	king hou	rs: 176		
S	М	Т	W	Ih	F	S	
	1	2	3	4	5	6	
-	-						
	8	9	10	11	12	13	
7 14	_			11 18		13 20	
	_	16	17	18	19	20	

OCTOBER						
orking	days in r	nonth: 23	1	Wor	king hour	s: 184
s	Μ	Т	W	Th	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
12 19				16 23		18 25
	orking S 5	SM	orking days in month: 23 SMT	orking days in month: 23 SMTW <b>1</b>	orking days in month: 23 Wor SMTW <u>Th</u> <b>12</b>	orking days in month: 23 Working hour SMTWThF <b>123</b>

		NO/	/EM	BER						DEC	EM	BER		
Workin	g days In	month: 2	0	Wo	rking hou	rs: 160		Working	days in i	month: 2	3	Wor	king hou	rs: 184
S	М	Т	W	Ih	F	<u>s</u>	7	S	М	Т	W	Ih	F	S
					2	1	2		1	2	3	4	5	6
2	3	4	5	6	7	8		7	8	9	10	11	12	13
9	10	11	12	13	14	15		14	15	16	17	18	19	20
16	17	18	19	20	21	22		21	22	23	24)	25	26	27
23	24	25	26	27	28)	29		28	29	30	31	-		
30					-									

# Hourly Pay Rate



All non-exempt employees on a biweekly pay cycle will have an hourly pay rate.

Annual rate divided by 2088 to determines hourly rate \$39,000/2088\*=\$18.68

OR

Take your monthly rate and divide by 174 \$3250/174=\$18.68

\*2088=174 x 12



# Hourly Pay Rate Continued



Conversion of Pay rate

<u>Hourly pay rates may be</u> rounded up a penny if new rate has a value >0 in third decimal position

\$36,000/2088\*=\$17.24<u>1</u>379 New rate =17.25

#### OR

Flat Dollar amounts (ie. By Agreements, stipends) will be annualized and divided by 26 biweekly pay cycles to come up with a biweekly pay rate.
 \$1000X12/26=\$461.54

\*2088=174 x 12





# **Payroll Deductions**

### Percentage and flat rate deductions



# **Benefits Deductions**



- Health and welfare deductions will be split between two biweekly checks (1/2 on each biweekly check).
- Fixed flat amount deductions such as parking, union dues, etc. will be split between two biweekly checks (1/2 on each biweekly check).
- Percentage amount deductions such as 403(b) and 457(b) plans, garnishments, etc. will be deducted from <u>every</u> biweekly paycheck





- There are two times a year when flat dollar deductions are not deducted from an employees paycheck. These paydays are referred to as benefits deduction holidays.
- A benefits deduction holiday occurs on the 1<sup>st</sup> payday following the month in which three pay period end dates occur.
- The deduction holidays in 2015 will be February 11<sup>th</sup> and September 9<sup>th</sup>. They can be identified on the biweekly payroll calendar by the bold black square surrounding the date. The biweekly payroll calendar is available at <u>http://controller.berkeley.edu/biweekly-pay-conversion</u>



# **Benefits Deduction During Transition**



Current Process (Benefits are deducted once per month)					
Pay Cycle	Pay Date	Benefits Paid			
Monthly	10/31 (1 <sup>st</sup> is on a Saturday so pay day will be preceding Friday)	November			
Monthly Arrears	11/7 (8 <sup>th</sup> is on a Saturday so pay day will be preceding Friday)	November			
Semi-monthly	11/7 (8 <sup>th</sup> is on a Saturday so pay day will be preceding Friday)	November			
After Conversion P	Process (Benefits are split between two biweekly	checks)			
Biweekly	11/19 Split between the first two biweekly checks in the month (1/2 on each biweekly check)	½ December Premium			
Biweekly	12/3	½ December Premium			





# **Moving Forward**

How does this impact me?



# Non Exempt Employee View Cal



- Paid more frequently (every other Wednesday)
- Consistently have an 80 hour pay period
- Pay <sup>1</sup>/<sub>2</sub> monthly benefit premiums on each biweekly paycheck
- Receive overtime more timely
- Monthly pay rate is converted to an hourly rate
- Vacation accrual is based on a factor accrual rate





# **Employee Preparation**

Getting ready for the biweekly Conversion



# **Employee Perspective**



- Start early and plan ahead
- Review personal budget situation and determine income needs based on the new biweekly pay schedule.
- Review tax withholding elections and make any necessary changes especially additional tax withholding amounts.
- Request that creditors/lenders/financial institutions adjust automatic withdrawal or bill-pay dates to align with new pay schedule.



# **Analyze Cash Flow**



- Employees will receive pay more frequently however the check amount will be less (80 hr. pay period).
- Employees will receive 26\* biweekly paychecks in a year (currently receiving 12 paychecks in a year)
- 10 months per year employees will receive 2 paychecks per month
- 2 months per year employees will receive 3 paychecks per month

Employee will <u>continue to receive pay for all time reported</u> recognizing that pay period and pay dates are changing. Hours and associated pay will not be lost.



\*maximum of 27 pay cycles in a year

### September 2014 Cash Flow for a Monthly Employee



	Monthly (paid on 1 <sup>st</sup> or 8 <sup>th</sup> )						
	Pay Period	Pay date	Financial Impact				
	Oct. 1 – Oct. 31	Oct. 31* or Nov. 7*	Employee will receive a full months pay and also pay full November benefits/deductions. *11/1 is on a Saturday, payday will be the preceding Friday				
B I W E	Nov. 1-Nov. 8	Nov. 19	1 <sup>st</sup> biweekly pay period (40 hour work period). Employee will pay half of December benefits/deductions. <i>This check will be smaller than usual because you have been paid on 10/31 or 11/7 for a portion of the biweekly pay period (10/26-10/31). Transition assistance paid on this check</i>				
E K	Nov. 9-Nov. 22	Dec. 3	2 <sup>nd</sup> biweekly pay period (80 hour work period). Employee will pay half of December benefits/deductions.				
L Y	Nov. 23-Dec. 6	Dec. 17	3 <sup>rd</sup> biweekly pay period (80 hour work period). Pay ½ January benefits/deductions.				
Р	Dec. 7-Dec. 20	Dec. 30	3 <sup>rd</sup> biweekly pay period (80 hour work period). Pay ½ January benefits/deductions.				

A Y

### Transition assistance loan repayment will not begin until 2/11/15

### September 2014 Cash Flow for a Semi-monthly Employee

	Semi-Monthly (paid 8 <sup>th</sup> )					
	Pay Period	Pay date	Financial Impact			
В	Oct. 16 – Oct. 31	Nov. 7*	Employee will receive a full semi-monthly pay and also pay full November benefits/deductions. *11/1 is on a Saturday, payday will be the preceding Friday			
I W E	Nov. 1-Nov. 8	Nov. 19	1 <sup>st</sup> biweekly pay period (40 hour work period). Employee will pay half of December benefits/deductions. <i>This check will be smaller than usual</i> <i>because you have been paid on 10/31 or 11/7 for a portion of the biweekly</i> <i>pay period (10/26-10/31). Transition assistance paid on this check</i>			
E K	Nov. 9-Nov. 22	Dec. 3	2 <sup>nd</sup> biweekly pay period (80 hour work period). Employee will pay half of December benefits/deductions.			
Y	Nov. 23-Dec. 6	Dec. 17	3 <sup>rd</sup> biweekly pay period (80 hour work period). Pay ½ January benefits/deductions.			
P	Dec. 7-Dec. 20	Dec. 30	3 <sup>rd</sup> biweekly pay period (80 hour work period). Pay ½ January benefits/deductions.			

e

### Transition assistance loan repayment will not begin until 2/11/15

γ

#### **Employee Transition to Biweekly Pay**





# **Financial Tools**



- Biweekly Conversion Calculator
- Biweekly Pay Planner
- Analyze Cash Flow

Details are available on biweekly website



# Transition Assistance Program



To assist employees with the transition to biweekly pay, a Transition Assistance Program will be available for eligible non-exempt employees.

Employees can apply for transition assistance during the period of September 22 to October 3.

The Transition Assistance Program will include an option for eligible employees to access one, or both, of the following:

- Short-term, no interest loan of \$100 to \$1,000 from the university
- Cash out of up to 80 hours of leave from employee's existing accrued vacation time and/or accrued compensatory time



### VACATION/COMP TIME PAYOUT

Description	Cash out from employee's existing accrued vacation and/or compensatory time
Who is Eligible?	Any non-exempt career, contract, limited and per diem employee converting to biweekly and meets the following criteria: - Employee appointment ≥ 50% - Employment status of "Active" - Hired prior to 10/03/14 - Employee has existing accrued vacation/comp time
How much	Up to 80 hours (hours are subject to verification of actual vacation/comp time employee has accrued)
Program Request Period	09/22/14-10/03/14
Terms of Participation	Maximum of one request per eligible employee for a no interest loan and/or vacation/comp time cash out during the program request period
Process	Employee must complete, sign and submit the Transition Assistance Program application to Human Resources by close of business day on 10/03/14.
Disbursement Schedule	Vacation/comp time accrual cash-out will be paid on November 19, 2014
Method of Disbursement	Payment will be made by Central Payroll via employees current payment option, e.g, direct deposit or paper check

### NO INTEREST LOAN

Description	Short-term, no interest loan from the University through a newly created Transition Assistance Program
Who is Eligible?	<ul> <li>Any non-exempt career, contract, limited and per diem employee converting to biweekly and meets the following criteria:</li> <li>Employee appointment ≥ 50%</li> <li>Employment status of "Active"</li> <li>No known separation by 05/06/15</li> <li>Hired prior to 10/03/14</li> </ul>
How much	Minimum: \$100 Maximum: \$1,000
Program Request Period	09/22/14-10/03/14
Terms of Participation	Maximum of one request per eligible employee for a no interest loan and/or vacation /comp time cash out during the program request period
Process	Employee must complete, sign and submit the Transition Assistance Program application to Human Resources by close of business day on 10/03/14
Disbursement Schedule	Paid on 11/19/14
Terms of Repayment	<ul> <li>Via payroll deduction</li> <li>First installment repayment will be deducted on 02/11/15</li> <li>Paid in equal installments per biweekly pay cycle. Entire loan balance must be repaid by 07/15/15 (12<sup>th</sup> biweekly pay days starting with the 2/11/15 pay date). Repayment formula: Loan amount/12 biweekly pay cycles = amount per biweekly pay day</li> </ul>

÷



# **Staying Informed**



# How to Prepare



A variety of informational resources are available to assist employees through this transition process.

- biweekly information web page
- biweekly Pay Quick Facts
- 2014 biweekly Pay Date Calendar
- Employee Checklist
- 2014 biweekly Pay Planner
- biweekly Conversion Calculator
- FAQ (biweekly pay, transition assistance, factor accrual)
- Factor Leave Accrual Information

All information is available at <u>http://controller.berkeley.edu/biweekly-pay-</u> conversion





# **Factor Leave Accruals**

**Accruing Vacation and Sick Leave** 



# **Factor Leave Accruals**

As part of the transition of non-exempt employees to biweekly pay, the UC Office of the President also requires standardization of how leave accruals are calculated across UC campuses.

Both <u>Non-exempt and Exempt\* employees</u> eligible to accrue leave will transition to factor leave accruals on November 1, 2014

\* All employees in Academic job titles will remain on the table leave accrual method



# Calculation

Factor leave accrual is a method of accruing vacation and sick leave. The factor accrual method uses a factor rate\* multiplied against the hours an employee is on pay status in order to calculate vacation and sick leave accruals.

**Factor Rate\*** X Hours on Pay Status = Amount of Accrued leave

\*Standard Factor Rate table defined



# Eligibility

Eligibility requirements for leave accruals will continue to be based on union contracts and policy as is the practice today.

- Employee is assigned a leave code based on the number of years service and leave eligibility
- Leave accrued is determined by:
  - Number of hours an employee is on pay status (i.e. Regular time worked, vacation)
  - Leave accrual rate



# **Factor Rate Table**

**Current State:** The rate represents the exact amount a full time employee is eligible to accrue each month based on the leave code\*.

**Future state:** The rate represents the factor rate that must be multiplied against the hours the employee is on pay status to determine the amount of leave accrued.

	Current State: Current	Table Method	Future State: Fact	or Accrual Method
LEAVE CODE	VACATION	SICK LEAVE	VACATION	SICK LEAVE
Α	10	8	0.057692	0.046154
В	12	8	0.069231	0.046154
С	14	8	0.080769	0.046154
D	16	8	0.092308	0.046154
E	16	0	0.092308	0
F	0	8	0	0.046154
G	10	8	0.057692	0.046154
н	12	8	0.069231	0.046154
J	14	8	0.080769	0.046154
К	16	8	0.092308	0.046154
			*leave codes are assig	gned based on eligibility

# **Exempts and Non-Exempts**

Slight variation in factor accrual processing for Exempts and Non-Exempts

	Non-Exempt Employee	Exempt Employee				
Eligibility	Eligibility to accrue and use leave is subject to union contract or personnel policy.					
Period of Accrual	quadra-weekly cycle (two biweekly pay cycles, 160 hour period)	Calendar Month (based on number of working hours in the calendar month)				
Calculation	Factor rate X hours on pay status (during <u>two</u> <u>biweekly pay cycles, 160 hours</u> )	Factor Rate X hours on pay status during <u>calendar month</u>				
Factor Rate	Factor rate is assigned based on employees number of years of service					
Accrual Granted	The business day following the close of the quadra-weekly cycle (two biweekly pay cycles)	1 <sup>st</sup> of the month following the close of the calendar month (monthly pay period)				

### **Exempt Employee Example**

**Example: A full-time employee that accrues 10 hours of vacation and 8 hours of sick leave per month** Example based on Vacation Factor rate = .057692 and sick leave factor rate = .046154)

Employee will accrue leave based on actual working hours in the calendar month. During the course of the year a full-time employee will accrue the same.

	CURRENT Table Method			FUTURE Factor Method		
	Hrs Per Month	VAC	SL	Hrs Per Month	VAC	SL
Jan	184	10	8	184	10.615328	8.492340
Feb	160	10	8	160	9.230720	7.384640
Mar	168	10	8	168	9.692256	7.753872
Apr	176	10	8	176	10.153792	8.123104
May	176	10	8	176	10.153792	8.123104
Jun	168	10	8	168	9.692256	7.753872
Jul	184	10	8	184	10.615328	8.492340
Aug	168	10	8	168	9.692256	7.753872
Sep	176	10	8	176	10.15379	8.123104
Oct	184	10	8	184	10.61533	8.492340
				Transition to Factor Accruals		
Nov	160	10	8	160	9.23072	7.384640
Dec	184	10	8	184	10.61533	8.492340
Annual Leave Accrued:		120	96		120	96



# Non-Exempt Employee Example

**Example: A full-time employee that accrues 10 hours of vacation and 8 hours of sick leave per month** Example based on Vacation Factor rate = .057692 and sick leave factor rate = .046154)

Employee will accrue leave on a standard quadra-weekly cycle (two biweekly pay cycles, 160 hours). During the course of the year a full-time employee will accrue the same.

		Vacation	Sick Leave	
Pay cycle	Hours Paid	Accrued	Accrued	
B1	80			
B2 quadra-weekly	80	9.230720	7.384640	
B1	80			
B2 quadra-weekly	80	9.230720	7.384640	
B1	80			
B2 quadra-weekly	80	9.230720	7.384640	
B1	80			
B2 quadra-weekly	80	9.230720	7.384640	
B1	80			
B2 quadra-weekly	80	9.230720	7.384640	

13 quadra-weekly cycles in the year.

13 \* 9.230720 = 120 Vacation

13\* 7.384640 = 96 Sick Leave



### **Transition Period**

	Non-Exempt Employee	Exempt Employee
October	Employee will accrue leave based on Table method for 10/1-10/31 on 10/31	Employee will accrue leave based on Table method for 10/1-10/31 on 10/31
November	Employee will accrue leave based on factor leave rate for 11/1 – 11/8 pay period 11/9 – 11/22 pay period On 11/28	Employee will accrue leave based on factor leave rate for 11/1-11/30 pay period On 12/1





Biweekly pay and factor leave accrual information is available on the Central Payroll website at: <a href="http://controller.berkeley.edu/biweekly-pay-conversion">http://controller.berkeley.edu/biweekly-pay-conversion</a>

CalTime time reporting information is available at <a href="http://caltime.berkeley.edu/">http://caltime.berkeley.edu/</a>

For questions: Email <u>caltime@berkeley.edu</u>

